Community Center				
Calendar Year 2020				
Final 2020 Budget				

Revenue   Reve	Final 2020 Budget					
Revenue   Reserve Dues private owners - MB	Board of Directors approval date: 12/14/19					
Note						
Dues from Members:   # of lots   \$   \$   \$   \$   \$   \$   \$   \$   \$					Budget	
Family Social Membership Dues 1 55.00 660 General Dues - private owners - MB 198 66.00 no increase 156.816 General Dues - private owners - Preserve 75 66.00 no increase 59,400 Reserve Dues - private owners - Preserve 75 66.00 no increase 23,760 Reserve Dues - private owners - Preserve 75 10.00 no increase 9,000 General Dues - Soward - MB 8 16.50 1,584 Reserve Dues - Soward - MB 8 16.50 240 Total Lots 281 1,594 Reserve Dues - Soward - MB 8 16.50 240 Total Lots 281 1,594 Reserve Dues - Soward - MB 8 2.50 240 Total Lots 281 1,594 Reserve Dues - Soward - MB 8 2.50 240 Total Lots 281 1,594 Reserve Dues - Forward Reserve Dues - Soward - MB 8 2.50 240 Total Lots 281 1,594 Reserve Dues - Soward - MB 8 2.50 240 Total Lots 281 1,594 Reserve Dues - Soward - MB 8 2.50 240 Total Lots 281 1,594 Reserve Dues - Soward - MB 8 2.50 25,444 1,000 Reserved Dues - Soward - MB 8 2.50 25,444 1,000 Reserved Dues - Soward - MB 8 2.50 25,444 1,000 Reserved Dues - Soward - MB 8 2.50 265,444 1,000 Reserved Dues - Soward - MB 8 2.50 265,444 1,000 Reserved Dues - Soward - MB 8 2.50 265,444 1,000 Reserved Dues - Soward - MB 8 2.50 265,444 1,000 Reserved Dues - Soward - MB 8 2.50 265,444 1,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward Dues - Soward - MB 8 2.50 2,000 Reserved Dues - Soward - MB 8 2.						
Seneral Dues - private owners - MB					660	
Seneral Dues - private owners - Preserve   75   66.00   no increase   59,400   Reserve Dues - private owners - MB   198   10.00   no increase   23,760   Reserve Dues - private owners - MB   198   10.00   no increase   9,000   Reserve Dues - private owners - Preserve   75   10.00   no increase   9,000   Reserve Dues - Soward - MB   8   16.50   1,534   Reserve Dues - Soward - MB   8   2.50   240   Total Lotts   281   2019 Carry Forward   12,000   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   8   2.50   26.00   Reserve Dues - Soward - MB   20.00   Reserve Dues - Sowar						
Reserve Dues - private owners - MB						
Reserve Dues - private owners - Preserve 75 10.00 no increase 9,000 General Dues - Soward - MB 8 16.50 1,584 Reserve Dues - Soward - MB 8 16.50 240 1,584 Reserve Dues - Soward - MB 8 2.50 240 1,584 Reserve Dues - Soward - MB 8 2.50 240 1,584 Reserve Dues - Soward - MB 8 2.50 240 1,584 Reserve Dues - Soward - MB 8 2.50 240 1,584 Reserve Dues - Soward - MB 8 2.50 240 1,584 Reserve Dues - Soward - MB 8 2.50 2,584 Reserve Dues - Soward - MB 8 2.50 1,584 Reserve Dues - Soward - MB 8 2.50 2,584 Reserve Dues - MB 8 2.50 2,584 Re	•					
General Dues - Soward - MB         8         1.6.50         1,584           Reserve Dues - Soward - MB         8         2.50         240           Total Lots         281         12,000         12,000           2019 Carry Forward         12,000         258,444         100.0%           Less: Allowance for Doubtful Accounts (Soward Family & 4 past due private owners)         (5,016)         50.016           Total Revenue         6,000         258,444         100.0%           Rental Fees and Interest         1,000         15,780         15,780           Expenses           General & Administrative Costs           Association Mgmt Payroll, gross salary plus 7.65% FICA tax         76,076         29.4%           Insurance - Workers Compensation         800         11,000           Insurance - Workers Compensation         800         10           Income Tax         956         10           Legal         -         10           Consulting         500         500           Operating Supplies         3,500         50           Property Taxes         160         0.1%           Storage Unit         888         8           Website         500         50 <td>·</td> <td></td> <td></td> <td></td> <td></td> <td></td>	·					
Reserve Dues - Soward - MB 8 2.50 240 Total Lots 281  2010 Carry Forward 12,000 Less: Allowance for Doubtful Accounts (Soward Family & 4 past due private owners) (5,016)  1.2,000  258,444 100.0%  1.2,000 258,444 100.0%  1.	•			no increase		
Total Lots						
12,000   1			2.50		240	
Less: Allowance for Doubtful Accounts (Soward Family & 4 past due private owners)         (5,016)           76.00         258,444         100.0%           Lease Income         6,000         Rental Fees and Interest         1,000           Total Revenue         265,444         265,444           Expenses         Semeral & Administrative Costs         3,650         15,780           Association Mgmt Payroll, gross salary plus 7.65% FICA tax         76,076         29.4%           Insurance - Property & Liability         3,650         11,000         3,650         11,000         11,000         12,780 <t< td=""><td></td><td>201</td><td></td><td></td><td>12 000</td><td></td></t<>		201			12 000	
Total Revenue	•	amil. 0 4 nas	t dua privata	aa.ra\	,	
Lease Income Rental Fees and Interest 1,000 Total Revenue 265,444  Expenses General & Administrative Costs  Accounting 15,780  Association Mgmt Payroll, gross salary plus 7.65% FICA tax Insurance - Property & Liability 1,000 Insurance - Unemployment 1,000 Insurance - Workers Compensation 1,000 Income Tax 1,000 Operating Supplies 2,000 Operating Supplies 3,500 Property Taxes 1,000 Total General & Administrative Costs 103,410  Maintenance Repairs - Exercise Equipment Maintenance & Repairs - Exercise Equipment Maintenance & Repairs - Other Equipment & Building Community Center Financing Payments Security Camera Window Cleaning Total Equipment & Building Costs 1,000 Window Cleaning 5,000 Total Equipment & Building Costs 1,000 Window Cleaning 5,000 Total Equipment & Building Costs 7,330 1,000 Total Equipment & Building Costs 1,000 Total Equipment & Building Costs 7,330 1,000 Total Equipment & Building Costs 1,000 Total Equipment & Building Costs 7,330 1,000 Total Equipment & Building Costs	Less: Allowance for Doubtful Accounts (Soward F	amily & 4 pas		owners)		100.0%
Rental Fees and Interest 1,000 Total Revenue 265,444  Expenses General & Administrative Costs  Accounting 15,780  Association Mgmt Payroll, gross salary plus 7.65% FICA tax 76,076 29.4% Insurance - Property & Liability 3,650 Insurance - Unemployment 600 Insurance - Workers Compensation 800 Income Tax 956 Legal - Consulting 500 Operating Supplies 3,500 Property Taxes 160 0.1% Storage Unit 888 Website 500 Total General & Administrative Costs 103,410 40.0% Equipment & Building Costs HVAC Maintenance & Repairs - Exercise Equipment & Building Costs 1,000 Window Cleaning 500 Community Center Financing Payments 68,580 26.5% Security Camera 1,000 Window Cleaning 500 Total Equipment & Building Costs 77,330 29.9% Unit Security Camera 4,200 Janitorial Janitorial Labor 4,200 Janitorial Supplies 800 Waste Management 472			70.00		238,444	100.0%
Rental Fees and Interest 1,000 Total Revenue 265,444  Expenses General & Administrative Costs  Accounting 15,780  Association Mgmt Payroll, gross salary plus 7.65% FICA tax 1,600 1	Lease Income				6,000	
Expenses General & Administrative Costs  Accounting  Association Mgmt Payroll, gross salary plus 7.65% FICA tax Insurance - Property & Liability Insurance - Property & Liability Insurance - Unemployment Insurance - Workers Compensation Income Tax Legal Consulting Operating Supplies Property Taxes Info 0.1% Storage Unit Website Storage Unit Storage Unit Website Total General & Administrative Costs  Equipment & Building Costs HVAC Maintenance Maintenance & Repairs - Exercise Equipment Maintenance & Repairs - Other Equipment & Building Community Center Financing Payments Security Camera Window Cleaning Total Equipment & Building Costs HVAC Maintenance Maintenance & Repairs - Other Equipment & Building Window Cleaning Total Equipment & Building Costs HVAC Maintenance Maintenance & Repairs - Other Equipment & Building Mindow Cleaning Total Equipment & Building Costs	Rental Fees and Interest					
Expenses General & Administrative Costs  Accounting  Association Mgmt Payroll, gross salary plus 7.65% FICA tax Insurance - Property & Liability Insurance - Property & Liability Insurance - Unemployment Insurance - Workers Compensation Income Tax Legal Consulting Operating Supplies Property Taxes Info 0.1% Storage Unit Website Storage Unit Storage Unit Website Total General & Administrative Costs  Equipment & Building Costs HVAC Maintenance Maintenance & Repairs - Exercise Equipment Maintenance & Repairs - Other Equipment & Building Community Center Financing Payments Security Camera Window Cleaning Total Equipment & Building Costs HVAC Maintenance Maintenance & Repairs - Other Equipment & Building Window Cleaning Total Equipment & Building Costs HVAC Maintenance Maintenance & Repairs - Other Equipment & Building Mindow Cleaning Total Equipment & Building Costs	Total Revenue			-	265,444	
Association Mgmt Payroll, gross salary plus 7.65% FICA tax Insurance - Property & Liability Insurance - Unemployment Insurance - Workers Compensation Income Tax Legal Consulting Operating Supplies Property Taxes Info Storage Unit Storage Unit Storage Unit Storage Unit Storage Unit Administrative Costs  Equipment & Building Costs HVAC Maintenance Maintenance & Repairs - Exercise Equipment Maintenance & Repairs - Other Equipment & Building Community Center Financing Payments Security Camera Window Cleaning Total Equipment & Building Costs Food Total Equipment & Building Costs Security Camera Jinotorial Janitorial Janitorial Janitorial Janitorial Labor Janitorial Supplies 800 Waste Management 472					-	
Association Mgmt Payroll, gross salary plus 7.65% FICA tax Insurance - Property & Liability Insurance - Unemployment Insurance - Unemployment Insurance - Workers Compensation Income Tax I	Expenses					
Association Mgmt Payroll, gross salary plus 7.65% FICA tax Insurance - Property & Liability Insurance - Unemployment Insurance - Workers Compensation Income Tax Income Tax Insurance - Workers Compensation Income Tax Inco	General & Administrative Costs					
Insurance - Property & Liability   3,650   Insurance - Unemployment   600   Insurance - Unemployment   600   Insurance - Workers Compensation   800   Income Tax   956   Legal   - Consulting   500	Accounting				15,780	
Insurance - Property & Liability 3,650 Insurance - Unemployment 600 Insurance - Workers Compensation 800 Income Tax 956 Legal - Consulting 500 Operating Supplies 3,500 Property Taxes 160 0.1% Storage Unit 888 Website 500  Total General & Administrative Costs 103,410 40.0% Equipment & Building Costs HVAC Maintenance 500 Maintenance & Repairs - Exercise Equipment 2,250 Maintenance & Repairs - Other Equipment & Building Community Center Financing Payments 68,580 26.5% Security Camera 1,000 Window Cleaning 500 Total Equipment & Building Costs 77,330 29.9% Janitorial Janitorial Labor 4,200 Janitorial Supplies 800 Waste Management 472	Association Mgmt Payroll, gross salary plus 7.65	% FICA tax			76,076	29.4%
Insurance - Unemployment   600   Insurance - Workers Compensation   800   Income Tax   956   Legal   -					3,650	
Insurance - Workers Compensation         800           Income Tax         956           Legal         -           Consulting         500           Operating Supplies         3,500           Property Taxes         160         0.1%           Storage Unit         888           Website         500           Total General & Administrative Costs         103,410         40.0%           Equipment & Building Costs         HVAC Maintenance         500         Maintenance & Repairs - Exercise Equipment         2,250         Maintenance & Repairs - Other Equipment & Building         4,500         Community Center Financing Payments         68,580         26.5%         Security Camera         1,000         Window Cleaning         500         Total Equipment & Building Costs         77,330         29.9%         Janitorial         Janitorial Labor         4,200         Janitorial Supplies         800         Waste Management         472					600	
Income Tax         956           Legal         -           Consulting         500           Operating Supplies         3,500           Property Taxes         160         0.1%           Storage Unit         888         888           Website         500         103,410         40.0%           Total General & Administrative Costs         103,410         40.0%           Equipment & Building Costs         HVAC Maintenance         500         Maintenance & Repairs - Exercise Equipment         2,250           Maintenance & Repairs - Other Equipment & Building         4,500         Community Center Financing Payments         68,580         26.5%           Security Camera         1,000         Window Cleaning         500         Total Equipment & Building Costs         77,330         29.9%           Janitorial         Janitorial Labor         4,200         Janitorial Supplies         800           Waste Management         472         472         472					800	
Consulting 500 Operating Supplies 3,500 Property Taxes 160 0.1% Storage Unit 8888 Website 500  Total General & Administrative Costs 103,410 40.0%  Equipment & Building Costs HVAC Maintenance 500 Maintenance & Repairs - Exercise Equipment 2,250 Maintenance & Repairs - Other Equipment & Building Costs  Security Camera 1,000 Window Cleaning 500 Total Equipment & Building Costs 77,330 29.9%  Janitorial Janitorial Labor 4,200 Janitorial Supplies 800 Waste Management 472	•				956	
Consulting 500 Operating Supplies 3,500 Property Taxes 160 0.1% Storage Unit 8888 Website 500  Total General & Administrative Costs 103,410 40.0%  Equipment & Building Costs HVAC Maintenance 500 Maintenance & Repairs - Exercise Equipment 2,250 Maintenance & Repairs - Other Equipment & Building Costs  Security Camera 1,000 Window Cleaning 500 Total Equipment & Building Costs 77,330 29.9%  Janitorial Janitorial Labor 4,200 Janitorial Supplies 800 Waste Management 472	Legal				-	
Property Taxes         160         0.1%           Storage Unit         888         888           Website         500         103,410         40.0%           Total General & Administrative Costs         103,410         40.0%           Equipment & Building Costs         40.0%         40.0%           HVAC Maintenance         500         500         500         60.0%	Consulting				500	
Property Taxes         160         0.1%           Storage Unit         888         888           Website         500         103,410         40.0%           Total General & Administrative Costs         103,410         40.0%           Equipment & Building Costs         40.0%         40.0%           HVAC Maintenance         500         500         500         60.0%	Operating Supplies				3,500	
Website         500           Total General & Administrative Costs         103,410         40.0%           Equipment & Building Costs         500         40.0%           HVAC Maintenance         500         500           Maintenance & Repairs - Exercise Equipment         2,250           Maintenance & Repairs - Other Equipment & Building         4,500           Community Center Financing Payments         68,580         26.5%           Security Camera         1,000         500           Window Cleaning         500         77,330         29.9%           Janitorial         Janitorial         4,200         Janitorial Labor         4,200         Janitorial Supplies         800           Waste Management         472         472         472         472         472	Property Taxes				160	0.1%
Total General & Administrative Costs         103,410         40.0%           Equipment & Building Costs         500         40.0%           HVAC Maintenance         500         500           Maintenance & Repairs - Exercise Equipment         2,250         2,250           Maintenance & Repairs - Other Equipment & Building         4,500         26.5%           Community Center Financing Payments         68,580         26.5%           Security Camera         1,000         500           Window Cleaning         500         77,330         29.9%           Janitorial         Janitorial         4,200         Janitorial Labor         4,200         Janitorial Supplies         800           Waste Management         472         472         472         472	Storage Unit				888	
Equipment & Building Costs  HVAC Maintenance 500  Maintenance & Repairs - Exercise Equipment 2,250  Maintenance & Repairs - Other Equipment & Building 4,500  Community Center Financing Payments 68,580 26.5%  Security Camera 1,000  Window Cleaning 500  Total Equipment & Building Costs 77,330 29.9%  Janitorial  Janitorial  Janitorial Labor 4,200  Janitorial Supplies 800  Waste Management 472	Website				500	
HVAC Maintenance       500         Maintenance & Repairs - Exercise Equipment       2,250         Maintenance & Repairs - Other Equipment & Building       4,500         Community Center Financing Payments       68,580       26.5%         Security Camera       1,000         Window Cleaning       500         Total Equipment & Building Costs       77,330       29.9%         Janitorial       Janitorial Labor       4,200         Janitorial Supplies       800         Waste Management       472	Total General & Administrative Costs			-	103,410	40.0%
Maintenance & Repairs - Exercise Equipment 2,250 Maintenance & Repairs - Other Equipment & Building 4,500 Community Center Financing Payments 68,580 26.5% Security Camera 1,000 Window Cleaning 500 Total Equipment & Building Costs 77,330 29.9%  Janitorial Janitorial Janitorial Labor 4,200 Janitorial Supplies 800 Waste Management 472	Equipment & Building Costs					
Maintenance & Repairs - Other Equipment & Building       4,500         Community Center Financing Payments       68,580       26.5%         Security Camera       1,000         Window Cleaning       500         Total Equipment & Building Costs       77,330       29.9%         Janitorial       4,200         Janitorial Supplies       800         Waste Management       472	HVAC Maintenance				500	
Community Center Financing Payments   68,580   26.5%     Security Camera   1,000     Window Cleaning   500     Total Equipment & Building Costs   77,330   29.9%     Janitorial   Janitorial Labor   4,200     Janitorial Supplies   800     Waste Management   472	Maintenance & Repairs - Exercise Equipment				2,250	
Security Camera         1,000           Window Cleaning         500           Total Equipment & Building Costs         77,330         29.9%           Janitorial         4,200           Janitorial Supplies         800           Waste Management         472	Maintenance & Repairs - Other Equipment & Bu	uilding			4,500	
Window Cleaning 500  Total Equipment & Building Costs 77,330 29.9%  Janitorial  Janitorial Labor 4,200  Janitorial Supplies 800  Waste Management 472	Community Center Financing Payments				68,580	26.5%
Total Equipment & Building Costs         77,330         29.9%           Janitorial         4,200         4,200           Janitorial Supplies         800         472           Waste Management         472         472	Security Camera				1,000	
Janitorial Janitorial Labor 4,200 Janitorial Supplies 800 Waste Management 472	Window Cleaning				500	
Janitorial Labor4,200Janitorial Supplies800Waste Management472	Total Equipment & Building Costs			-	77,330	29.9%
Janitorial Labor4,200Janitorial Supplies800Waste Management472	Janitorial					
Janitorial Supplies800Waste Management472					4,200	
Waste Management 472						
Total Janitorial 5,472 2.1%	• •				472	
	Total Janitorial			-	5,472	2.1%

## Community Center Calendar Year 2019 Budget

buuget			2019 Annual Budget	2019 Projected Through 12/31/2019
Revenue			•	
Dues from Members:	# of lots	\$/Lot/Mo.		
Family Social Membership Dues	1	55.00	660	(90)
General Dues - private owners - MB	198	66.00	156,816	158,841
General Dues - private owners - Preserve	71	66.00	57,024	59,798
Reserve Dues - private owners - MB	198	10.00	23,760	23,807
Reserve Dues - private owners - Preserve	71	10.00	8,640	8,760
General Dues - Soward - MB	6	66.00	1,188	1,188
Reserve Dues - Soward - MB	6	10.00	180	180
Total Lots	275			
Special Assessments:			6,000	
Less: Allowance for Doubtful Accounts (devel	oper & 3 p		(5,928)	4,555
Total - Dues from Members		76.00	248,340	257,039
Lease Income			6,000	6,000
Rental Fees and Interest		_	1,400	2,260
Total Revenue			255,740	265,299
Expenses General & Administrative Costs				
Accounting			15,000	15,000
Association Mgmt Payroll, gross salary plus	7.65% FICA	tax	73,861	73,861
Insurance - Property & Liability			3,599	3,619
Insurance - Unemployment			933	564
Insurance - Workers Compensation			800	804
				956
Legal			-	-
Consulting			500	100
Operating Supplies			3,000	2,971
Property Taxes			160	160
Storage Unit			800	800
Website			300	461
Total General & Administrative Costs		_	98,953	99,296
Equipment & Building Costs				
HVAC Maintenance			500	500
Maintenance & Repairs - Exercise Equipmen			1,250	2,223
Maintenance & Repairs - Other Equipment	& Building		3,700	1,871
Community Center Financing Payments			68,580	68,580
Security Camera			-	914
Window Cleaning		_	500	<u>-</u> .
Total Equipment & Building Costs			74,530	74,088
Janitorial				
Janitorial Labor			3,600	4,100
Janitorial Supplies			800	572
Waste Management		_	470	506
Total Janitorial			4,870	5,178

Community Center Calendar Year 2020		Community Center Calendar Year 2019
Final 2020 Budget		Budget
Board of Directors approval date: 12/14/19	2020	2019 2019
	Annual Budget	Annual Projected Through Budget 12/31/2019
Maintenance Landscaping & Grounds		Maintenance Landscaping & Grounds
Plant Beds	1,610	Plant Beds 1,610 1,67
Flower Pots	1,050	Flower Pots 1,050 1,050
Fertilization, Weed, Pest Control & Aeration	528 qtrs	Fertilization, Weed & Pest Control 528 47
IrrigStart-Up, Shut Down Maintenance	105	Irrigation Start up/Shutdown 105 10
Lawn Mowing (65/service x 29 services)	1,885	Lawn Mowing 1,885 1,88
Miscellaneous Maintenance	2,000	Miscellaneous Maintenance 2,312 61
Tree Spraying & Maintenance	-	Tree Spraying & Maintenance 300
Total Maintenance Landscaping & Grounds	7,1782.8%	Grounds 7,790 5,80
Maintenance Pool & Tennis Courts		Maintenance Pool & Tennis Courts
Annual maintenance on tennis/pickleball courts	500	Annual maintenance on tennis courts 2,000 65
Summer employee daily maintenance & oversight at clubhouse	9,900	Summer employee daily maintenance & oversight at clubhouse 7,000 9,47
Pool/Hot-tub spring start-up/shut-down	2,000	Pool/Hot-tub spring start-up/shut-down 3,000 50
Pool supplies (chemicals)	2,500	Pool supplies (chemicals) 2,500 2,23
Propane	3,300	Propane 5,000 3,18
Pool/Spa repairs	3,500	Pool/Spa repairs <u>3,500</u> 4,54
Total Maintenance Pool & Tennis Courts	21,700 8.4%	Total Maintenance Pool & Tennis Courts 23,000 20,59
Utilities		Utilities
Cable TV & Internet	1,740	Cable TV & Internet 1,650 1,88
Electric	5,000	Electric 5,500 4,96
Sewer & Water (City)	1,750	Sewer & Water (City) 1,750 1,23
Telephone	1,900	Telephone 1,900 1,73
Total Utilities	10,390 4.0%	Total Utilities 10,800 9,80
Snow Removal Parking Lot, Sidewalks	2,000 0.8%	Snow Removal Parking Lot, Sidewalks 1,000 1,82
Contributions to Community Center Maintenance Reserve	32,280 12.5%	Contributions to Community Center Maintenance Reserve 31,800 32,04
		Carry Over to 2020 Budget 12,00
Total Expenses	259,760	Total Expenses 252,743 260,623
Revenue in excess/(shortage) of Expenses	5,684	Revenue in excess/(shortage) of Expenses 2,997 4,673
Beginning Balance Net Assets Designated for Maintenance Reserve	166,464	Beginning Balance Net Assets Designated for Maintenance Reserve 137,836 145,79
Dues Income for Reserve Collection of Past Due Accounts	32,280	Dues Income for Reserve 31,800 32,04 Collection of Past Due Accounts
Voluntary Contributions to Reserve (e.g. Bridge Group)		Voluntary Contributions to Reserve (sale of tables & chairs) 73
Expenditures from Reserve (refer to reserve study for list of expenditures)	(122,100)	Expenditures from Reserve (refer to reserve study for list of expendi (153,100) (16,77
Transfers (to)/from Operating	5,684	Transfers (to)/from Operating 4,912 4,67
Ending Balance Net Assets Designated for Maintenance Reserve	82,328	Ending Balance Net Assets Designated for Maintenance Reser 21,983 166,46